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FOR IMMEDIATE RELEASE

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## Arconic Reports Second Quarter 2019 Results

## Second Quarter 2019 Highlights

- Revenue of $\$ 3.7$ billion, up $3 \%$ year over year; organic revenue ${ }^{1}$ up $10 \%$ year over year
- Net loss of $\$ 121$ million, or $\$ 0.27$ per share, mainly driven by non-cash asset impairments of $\$ 357$ million, versus net income of $\$ 120$ million, or $\$ 0.24$ per share, in the second quarter 2018
- Net income excluding special items of $\$ 269$ million, or $\$ 0.58$ per share, versus $\$ 185$ million, or $\$ 0.37$ per share, in the second quarter 2018
- Operating loss of $\$ 81$ million, versus operating income of $\$ 324$ million in the second quarter 2018
- Operating income excluding special items of $\$ 484$ million, up $27 \%$ year over year
- Operating income margin excluding special items up 240 basis points year over year
- Cash balance of $\$ 1.4$ billion, improved $\$ 38$ million sequentially


## 2019 Guidance Updated

- Revenue unchanged at $\$ 14.3-\$ 14.6$ billion
- Increased the midpoint of Earnings Per Share Excluding Special Items by 10\%; increased the range from \$1.75-\$1.90 to \$1.95-\$2.05
- Increased Adjusted Free Cash Flow to $\$ 700-\$ 800$ million
- Added guidance for EBITDA Excluding Special Items at $\$ 2.25-\$ 2.35$ billion


## Key Announcements

- Increased annual cost reduction commitment to approximately $\$ 260$ million on a run-rate basis.
- Increased 2019 cost reduction commitment to approximately $\$ 140$ million in year.
- Repurchased an additional $\$ 200$ million of common stock following the $\$ 700$ million of common stock repurchased earlier in the year; $\$ 600$ million remains authorized for share repurchases.
- Portfolio separation remains on track for completion in the second quarter 2020. The names of the two companies will be Howmet Aerospace Inc. and Arconic Corporation. Identities of Remain Co. and Spin Co. to be announced in third quarter 2019 earnings release.
- Recorded a pre-tax $\$ 428$ million non-cash impairment charge related to the disks business within Engineered Products and Solutions.

[^0]PITTSBURGH, PA, August 2, 2019 - Arconic Inc. (NYSE: ARNC) today reported second quarter 2019 results, for which the Company reported revenues of $\$ 3.7$ billion, up $3 \%$ year over year. Organic revenue ${ }^{1}$ was up $10 \%$ year over year on strong volumes across all segments and all key markets, as well as favorable pricing in Engineered Products and Solutions and Global Rolled Products.

Arconic reported a net loss of $\$ 121$ million, or $\$ 0.27$ per share, in the second quarter 2019 versus net income of $\$ 120$ million, or $\$ 0.24$ per share, in the second quarter 2018. Net income excluding special items was $\$ 269$ million, or $\$ 0.58$ per share, in the second quarter 2019, versus $\$ 185$ million, or $\$ 0.37$ per share, in the second quarter 2018. Special items in the second quarter 2019 were $\$ 390$ million, principally related to charges associated with non-cash asset impairments of $\$ 357$ million, cost reduction initiatives, environmental remediation related to Grasse River, and separation costs, partially offset by discrete and special tax items.

Second quarter 2019 operating loss was $\$ 81$ million, versus operating income of $\$ 324$ million in the second quarter 2018. Operating income excluding special items was $\$ 484$ million, up $27 \%$ year over year, as higher volumes, favorable product pricing, favorable aluminum prices, and net cost reductions more than offset operational challenges in aluminum extrusions and the continued costs associated with the transition of Tennessee's North American packaging business to more profitable industrial products.

Arconic Chairman and Chief Executive Officer John Plant said, "In the second quarter 2019, the Arconic team delivered improved quarterly revenue, adjusted operating income, adjusted operating income margin, and adjusted earnings per share on both a year-over-year and sequential basis. Arconic's second quarter 2019 RONA improved by 450 basis points year over year and 340 basis points from the first quarter 2019. We expect this positive year-over-year trend to continue in the third quarter. Based on our first half performance and our outlook for the remainder of 2019, we are increasing our full-year adjusted earnings per share and adjusted free cash flow guidance for the second time in 2019."

Arconic ended the second quarter 2019 with cash on hand of $\$ 1.4$ billion. Cash provided from operations was $\$ 106$ million; cash used for financing activities totaled $\$ 201$ million, reflecting the impact of the accelerated share repurchase program of $\$ 200$ million; and cash provided from investing activities was $\$ 129$ million. Adjusted Free Cash Flow for the quarter was $\$ 227$ million.

## Second Quarter 2019 Segment Performance

Engineered Products and Solutions (EP\&S)
$E P \& S$ reported revenue of $\$ 1.6$ billion, an increase of $6 \%$ year over year. Organic revenue ${ }^{1}$ was up $8 \%$, driven by aerospace engine and defense growth. Segment operating profit was $\$ 286$ million, up $\$ 62$ million or $28 \%$ year over year, driven by net cost reductions, favorable pricing, and volume increases, partially offset by mix. Segment operating margin was $18.3 \%$, up 310 basis points year over year.

## Global Rolled Products (GRP)

GRP reported revenue of $\$ 1.6$ billion, relatively flat year over year. Organic revenue ${ }^{1}$ was up $11 \%$. Segment operating profit was $\$ 145$ million, up $\$ 34$ million or $31 \%$ year over year, driven by favorable pricing in industrial and commercial transportation; volume growth in aerospace, automotive, and commercial transportation; favorable aluminum prices; and net cost reductions. These impacts were partially offset by operational challenges in aluminum extrusions and continued costs associated with the transition of Tennessee's North American packaging business to more profitable industrial products. Segment operating margin was $9.2 \%$, up 210 basis points year over year.

## Transportation and Construction Solutions (TCS)

TCS reported revenue of $\$ 548$ million, a decrease of $2 \%$ year over year. Organic revenue ${ }^{1}$ was up $3 \%$. Segment operating profit was $\$ 107$ million, up $\$ 10$ million or $10 \%$ year over year, driven by net cost reductions and growth in commercial transportation and building and construction. Segment operating margin was $19.5 \%$, up 220 basis points year over year.

## Updated Full Year 2019 Guidance*

Arconic is adjusting its full year 2019 guidance:

|  | Previous (1Q 2019) | Updated (2Q 2019) |
| :--- | :---: | :---: |
| Revenue | $\$ 14.3-\$ 14.6$ billion | $\$ 14.3-\$ 14.6$ billion |
| Earnings Per Share Excluding Special Items* | $\$ 1.75-\$ 1.90$ | $\$ 1.95-\$ 2.05$ |
| EBITDA Excluding Special Items* | $\mathrm{n} / \mathrm{a}$ | $\$ 2.25-\$ 2.35$ billion |
| Adjusted Free Cash Flow* | $\$ 650-\$ 750$ million | $\$ 700-\$ 800$ million |

Arconic expects third quarter 2019 Earnings Per Share Excluding Special Items to be in a range of $\$ 0.47$ to \$0.53.

* All guidance excludes Separation impacts. Arconic has not provided reconciliations of the forward-looking non-GAAP financial measures, such as earnings per share excluding special items, EBITDA excluding special items, and adjusted free cash flow, to the most directly comparable GAAP financial measures. Such reconciliations are not available without unreasonable efforts due to the variability and complexity with respect to the charges and other components excluded from the non-GAAP measures, such as the effects of foreign currency movements, equity income, gains or losses on sales of assets, taxes and any future restructuring or impairment charges. These reconciling items are in addition to the inherent variability already included in the GAAP measures, which includes, but is not limited to, price/mix and volume. Arconic believes such reconciliations would imply a degree of precision that would be confusing or misleading to investors.


## Commitments to Cost Reduction

The Company has increased the annualized cost reduction commitment to save approximately $\$ 260$ million on a run-rate basis, versus its $\$ 230$ million commitment that was provided during its first quarter 2019 earnings announcement. The Company expects to capture approximately $\$ 140$ million of savings in 2019, versus its $\$ 120$ million commitment that was provided during its first quarter 2019 earnings announcement.

## Share Buyback of $\mathbf{\$ 9 0 0}$ Million is Complete

The share buyback of $\$ 700$ million of common stock announced on February 19, 2019 was completed on April 29, 2019. The share buyback of $\$ 200$ million of common stock announced on May 2, 2019 was completed on June 12, 2019. In total, Arconic repurchased approximately 45.4 million shares at a weighted average price of approximately $\$ 19.80$ per share. Six hundred million dollars remains authorized for share repurchases. Total shares outstanding as of July 30, 2019 were approximately 440 million.

## Portfolio Separation Remains on Track

The Company continues to target the initial filing of a Form 10 in the fourth quarter 2019 and the completion of the Separation in the second quarter 2020. The entity that will comprise Global Rolled Products (rolled aluminum products and aluminum extrusions) and building and construction systems will
be named Arconic Corporation. The entity that will comprise Engineered Products and Solutions (engine components, fastening systems, and engineered structures) and forged aluminum wheels will be named Howmet Aerospace Inc. The Company intends to announce the identities of Remain Co. and Spin Co. in its third quarter 2019 earnings release.

## Non-Cash Asset Impairment

As part of Arconic's five-year planning activity, the Company continues to review its asset base to assess future cash flows. This review resulted in Arconic recording a pre-tax $\$ 428$ million non-cash impairment charge in the second quarter 2019 related to its disks business within Engineered Products and Solutions.


#### Abstract

Arconic will hold its quarterly conference call at 10:00 AM Eastern Time on August 2, 2019, to present second quarter 2019 financial results. The call will be webcast via www.arconic.com. Call information and related details are available at www.arconic.com under "Investors"; presentation materials will be available at approximately 8:00 AM Eastern Time on August 2.


## About Arconic

Arconic (NYSE: ARNC) creates breakthrough products that shape industries. Working in close partnership with our customers, we solve complex engineering challenges to transform the way we fly, drive, build and power. Through the ingenuity of our people and cutting-edge advanced manufacturing techniques, we deliver these products at a quality and efficiency that ensure customer success and shareholder value. For more information: www.arconic.com. Follow @arconic: Twitter, Instagram Facebook, Linkedln and YouTube.

## Dissemination of Company Information

Arconic intends to make future announcements regarding Company developments and financial performance through its website at www.arconic.com.

## Forward-Looking Statements

This release contains statements that relate to future events and expectations and as such constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include those containing such words as "anticipates," "believes," "could," "estimates," "expects," "forecasts," "goal," "guidance," "intends," "may," "outlook," "plans," "projects," "seeks," "sees," "should," "targets," "will," "would," or other words of similar meaning. All statements that reflect Arconic's expectations, assumptions or projections about the future, other than statements of historical fact, are forward-looking statements, including, without limitation, forecasts and expectations relating to the growth of the aerospace, defense, automotive, industrials, commercial transportation and other end markets; statements and guidance regarding future financial results or operating performance; statements regarding future strategic actions, including share repurchases, which may be subject to market conditions, legal requirements and other considerations; and statements about Arconic's strategies, outlook, business and financial prospects. These statements reflect beliefs and assumptions that are based on Arconic's perception of historical trends, current conditions and expected future developments, as well as other factors Arconic believes are appropriate in the circumstances. Forwardlooking statements are not guarantees of future performance and are subject to risks, uncertainties and changes in circumstances that are difficult to predict, which could cause actual results to differ materially from those indicated by these statements. Such risks and uncertainties include, but are not limited to: (a)
uncertainties regarding the planned separation, including whether it will be completed pursuant to the targeted timing, asset perimeters, and other anticipated terms, if at all; (b) the impact of the separation on the businesses of Arconic; (c) the risk that the businesses will not be separated successfully or such separation may be more difficult, time-consuming or costly than expected, which could result in additional demands on Arconic's resources, systems, procedures and controls, disruption of its ongoing business, and diversion of management's attention from other business concerns; (d) deterioration in global economic and financial market conditions generally; (e) unfavorable changes in the markets served by Arconic; (f) the inability to achieve the level of revenue growth, cash generation, cost savings, improvement in profitability and margins, fiscal discipline, or strengthening of competitiveness and operations anticipated or targeted; (g) competition from new product offerings, disruptive technologies or other developments; (h) political, economic, and regulatory risks relating to Arconic's global operations, including compliance with U.S. and foreign trade and tax laws, sanctions, embargoes and other regulations; (i) manufacturing difficulties or other issues that impact product performance, quality or safety; (j) Arconic's inability to realize expected benefits, in each case as planned and by targeted completion dates, from acquisitions, divestitures, facility closures, curtailments, expansions, or joint ventures; ( $k$ ) the impact of potential cyber attacks and information technology or data security breaches; $(\mathrm{l})$ the loss of significant customers or adverse changes in customers' business or financial conditions; (m) adverse changes in discount rates or investment returns on pension assets; ( $n$ ) the impact of changes in aluminum prices and foreign currency exchange rates on costs and results; (o) the outcome of contingencies, including legal proceedings, government or regulatory investigations, and environmental remediation, which can expose Arconic to substantial costs and liabilities; and (p) the other risk factors summarized in Arconic's Form 10-K for the year ended December 31, 2018 and other reports filed with the U.S. Securities and Exchange Commission (SEC). Market projections are subject to the risks discussed above and other risks in the market. The statements in this release are made as of the date of this release, even if subsequently made available by Arconic on its website or otherwise. Arconic disclaims any intention or obligation to update publicly any forward-looking statements, whether in response to new information, future events, or otherwise, except as required by applicable law.

## Non-GAAP Financial Measures

Some of the information included in this release is derived from Arconic's consolidated financial information but is not presented in Arconic's financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). Certain of these data are considered "non-GAAP financial measures" under SEC rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. Reconciliations to the most directly comparable GAAP financial measures and management's rationale for the use of the non-GAAP financial measures can be found in the schedules to this release.

[^1]
## Arconic and subsidiaries

## Statement of Consolidated Operations (unaudited)

(in millions, except per-share and share amounts)

|  | Quarter ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2019 |  | March 31, 2019 |  | June 30, 2018 |  |
| Sales | \$ | 3,691 | \$ | 3,541 | \$ | 3,573 |
| Cost of goods sold (exclusive of expenses below) |  | 2,939 |  | 2,818 |  | 2,903 |
| Selling, general administrative, and other expenses |  | 178 |  | 178 |  | 158 |
| Research and development expenses |  | 17 |  | 22 |  | 29 |
| Provision for depreciation and amortization |  | 139 |  | 137 |  | 144 |
| Restructuring and other charges ${ }^{(1)}$ |  | 499 |  | 12 |  | 15 |
| Operating (loss) income |  | (81) |  | 374 |  | 324 |
| Interest expense |  | 85 |  | 85 |  | 89 |
| Other expense, net |  | 29 |  | 32 |  | 41 |
| (Loss) income before income taxes |  | (195) |  | 257 |  | 194 |
| (Benefit) provision for income taxes |  | (74) |  | 70 |  | 74 |
| Net (loss) income | \$ | (121) | \$ | 187 | \$ | 120 |
| (LOSS) EARNINGS PER SHARE ATTRIBUTABLE TO ARCONIC COMMON SHAREHOLDERS: |  |  |  |  |  |  |
| Basic ${ }^{(2)(3)}$ : |  |  |  |  |  |  |
| (Loss) earnings per share | \$ | (0.27) | \$ | 0.40 | \$ | 0.25 |
| Average number of shares ${ }^{(3)(4)}$ |  | 98,284 |  | 470,798,121 |  | 482,854,550 |
| Diluted ${ }^{(2)(3)}$ : |  |  |  |  |  |  |
| (Loss) earnings per share | \$ | (0.27) | \$ | 0.39 | \$ | 0.24 |
| Average number of shares ${ }^{(3)(4)}$ |  | 98,284 |  | 489,059,798 |  | 501,960,573 |

${ }^{(1)}$ Restructuring and other charges for the quarter ended June 30, 2019 primarily included an impairment of a long-lived asset group of $\$ 428$, layoff costs of $\$ 30$, and other exit costs of $\$ 41$.
(2) In order to calculate both basic and diluted earnings per share, preferred stock dividends declared of $\$ 1$ for the quarter ended March 31, 2019 need to be subtracted from Net income.
${ }^{(3)} \quad$ For the quarter ended June 30, 2019, the diluted average number of shares does not include any share equivalents (19 million) related to outstanding employee stock options and awards and shares underlying outstanding convertible debt (acquired through the acquisition of RTI International Metals, Inc ("RTI")) as their effect was anti-dilutive. For the quarters ended March 31, 2019 and June 30, 2018, the difference between the respective diluted average number of shares and the respective basic average number of shares related to share equivalents ( 18 million and 19 million, respectively) associated with outstanding employee stock options and awards and shares underlying outstanding convertible debt (acquired through the acquisition of RTI).
${ }^{(4)} \quad$ Basic and diluted average number of shares for the quarters ended June 30, 2019 and March 31, 2019 reflect the impact of the accelerated share repurchase programs of the Company's common stock.

## Arconic and subsidiaries

## Statement of Consolidated Operations (unaudited)

(in millions, except per-share and share amounts)

|  | Six months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2019 |  | June 30, 2018 |  |
| Sales | \$ | 7,232 | \$ | 7,018 |
| Cost of goods sold (exclusive of expenses below) |  | 5,757 |  | 5,671 |
| Selling, general administrative, and other expenses |  | 356 |  | 330 |
| Research and development expenses |  | 39 |  | 52 |
| Provision for depreciation and amortization |  | 276 |  | 286 |
| Restructuring and other charges ${ }^{(1)}$ |  | 511 |  | 22 |
| Operating income |  | 293 |  | 657 |
| Interest expense ${ }^{(2)}$ |  | 170 |  | 203 |
| Other expense, net |  | 61 |  | 61 |
| Income before income taxes |  | 62 |  | 393 |
| (Benefit) provision for income taxes |  | (4) |  | 130 |
| Net income | \$ | 66 | \$ | 263 |
| EARNINGS PER SHARE ATTRIBUTABLE TO ARCONIC COMMON SHAREHOLDERS: |  |  |  |  |
| Basic ${ }^{(3)(4)}$ : |  |  |  |  |
| Earnings per share | \$ | 0.14 | \$ | 0.54 |
| Average number of shares ${ }^{(4)(5)}$ |  | 05,369 |  | 482,622,069 |
| Diluted ${ }^{(3)(4)}$ : |  |  |  |  |
| Earnings per share | \$ | 0.14 | \$ | 0.53 |
| Average number of shares ${ }^{(4)(5)}$ |  | 99,059 |  | 502,452,369 |
| Common stock outstanding at the end of the period ${ }^{(5)}$ |  | 87,693 |  | 482,891,826 |

${ }^{(1)}$ Restructuring and other charges for the six months ended June 30, 2019 primarily included an impairment of a longlived asset group of $\$ 428$, layoff costs of $\$ 95$, and other exit costs of $\$ 46$, partially offset by a credit of $\$ 58$ related to the elimination of life insurance benefits for U.S. salaried and non-bargained hourly retirees of the Company and its subsidiaries.
(2) Interest expense for the six months ended June 30, 2018 included $\$ 19$ related to the early redemption of the Company's then outstanding 5.720\% Senior Notes due 2019.
${ }^{(3)} \quad$ In order to calculate both basic and diluted earnings per share, preferred stock dividends declared of $\$ 1$ for the six months ended June 30, 2019 and June 30, 2018 need to be subtracted from Net income.
For the six months ended June 30, 2019, the difference between the respective diluted average number of shares and the respective basic average number of shares related to share equivalents (4 million) associated with outstanding employee stock options and awards. For the six months ended June 30, 2018, the difference between the respective diluted average number of shares and the respective basic average number of shares related to share equivalents ( 20 million) associated with outstanding employee stock options and awards and shares underlying outstanding convertible debt (acquired through the acquisition of RTI).
(5) Basic and diluted average number of shares and Common stock outstanding at the end of the period for the six months ended June 30, 2019 reflect the impact of the accelerated share repurchase programs of the Company's common stock.

## Arconic and subsidiaries

## Consolidated Balance Sheet (unaudited) (in millions)

|  | June 30, 2019 |  | December 31, 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 1,357 | \$ | 2,277 |
| Receivables from customers, less allowances of \$4 in 2019 and 2018 |  | 1,155 |  | 1,047 |
| Other receivables |  | 640 |  | 451 |
| Inventories |  | 2,606 |  | 2,492 |
| Prepaid expenses and other current assets |  | 260 |  | 314 |
| Total current assets |  | 6,018 |  | 6,581 |
| Properties, plants, and equipment, net ${ }^{(1)(2)}$ |  | 5,517 |  | 5,704 |
| Goodwill |  | 4,500 |  | 4,500 |
| Deferred income taxes |  | 568 |  | 573 |
| Intangibles, net ${ }^{(2)}$ |  | 686 |  | 919 |
| Other noncurrent assets ${ }^{(1)(2)}$ |  | 624 |  | 416 |
| Total assets | \$ | 17,913 | \$ | 18,693 |
| Liabilities |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable, trade | \$ | 2,095 | \$ | 2,129 |
| Accrued compensation and retirement costs |  | 384 |  | 370 |
| Taxes, including income taxes |  | 116 |  | 118 |
| Accrued interest payable |  | 113 |  | 113 |
| Other current liabilities ${ }^{(1)}$ |  | 479 |  | 356 |
| Short-term debt |  | 434 |  | 434 |
| Total current liabilities |  | 3,621 |  | 3,520 |
| Long-term debt, less amount due within one year |  | 5,901 |  | 5,896 |
| Accrued pension benefits |  | 2,079 |  | 2,230 |
| Accrued other postretirement benefits |  | 641 |  | 723 |
| Other noncurrent liabilities and deferred credits ${ }^{(1)}$ |  | 805 |  | 739 |
| Total liabilities |  | 13,047 |  | 13,108 |

## Equity

| Arconic shareholders' equity: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Preferred stock |  | 55 |  | 55 |
| Common stock ${ }^{(3)}$ |  | 440 |  | 483 |
| Additional capital ${ }^{(3)}$ |  | 7,484 |  | 8,319 |
| Accumulated deficit ${ }^{(1)}$ |  | (256) |  | (358) |
| Accumulated other comprehensive loss |  | $(2,869)$ |  | $(2,926)$ |
| Total Arconic shareholders' equity |  | 4,854 |  | 5,573 |
| Noncontrolling interests |  | 12 |  | 12 |
| Total equity |  | 4,866 |  | 5,585 |
| Total liabilities and equity | \$ | 17,913 | \$ | 18,693 |

${ }^{(1)}$ Effective January 1, 2019, Arconic adopted the new accounting standard for leases that resulted in the Company recording operating lease right-of-use assets and lease liabilities of approximately $\$ 320$. Also, the Company reclassified cash proceeds of $\$ 119$ from Other noncurrent liabilities and deferred credits, assets of $\$ 24$ from Properties, plants, and equipment, net, and a deferred tax asset of $\$ 22$ from Other noncurrent assets to Accumulated deficit reflecting the

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cumulative effect of an accounting change related to the deferred gain resulting from the sale-leaseback of the Texarkana, Texas cast house in October of 2018. The adoption of the standard had no impact on the Statement of Consolidated Operations or Statement of Consolidated Cash Flows.
In the second quarter of 2019 , the Company recorded an impairment charge of $\$ 428$ related to a long-lived asset group. The impairment charge impacted properties, plant and equipment; intangible assets; and certain other noncurrent assets by $\$ 198, \$ 197$ and $\$ 33$, respectively.
Reflects the impact of the accelerated share repurchase programs of the Company's common stock.

## Arconic and subsidiaries <br> Statement of Consolidated Cash Flows (unaudited) (in millions)

|  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| Operating activities |  |  |  |  |
| Net income | \$ | 66 | \$ | 263 |
| Adjustments to reconcile net income to cash used for operations: |  |  |  |  |
| Depreciation and amortization |  | 276 |  | 286 |
| Deferred income taxes |  | (78) |  | 47 |
| Restructuring and other charges |  | 511 |  | 22 |
| Net loss from investing activities-asset sales |  | 4 |  | 5 |
| Net periodic pension benefit cost |  | 58 |  | 71 |
| Stock-based compensation |  | 27 |  | 29 |
| Other |  | 14 |  | 50 |
| Changes in assets and liabilities, excluding effects of acquisitions, divestitures, and foreign currency translation adjustments: |  |  |  |  |
| (Increase) in receivables |  | (743) |  | (709) |
| (Increase) in inventories |  | (117) |  | (220) |
| Decrease in prepaid expenses and other current assets |  | 18 |  | 8 |
| (Decrease) increase in accounts payable, trade |  | (29) |  | 218 |
| (Decrease) in accrued expenses |  | (46) |  | (84) |
| Increase in taxes, including income taxes |  | 41 |  | 37 |
| Pension contributions |  | (140) |  | (237) |
| (Increase) in noncurrent assets |  | (5) |  | (4) |
| (Decrease) in noncurrent liabilities |  | (9) |  | (42) |
| Cash used for operations |  | (152) |  | (260) |
| Financing Activities |  |  |  |  |
| Net change in short-term borrowings (original maturities of three months or less) |  | - |  | 5 |
| Additions to debt (original maturities greater than three months) |  | 226 |  | 300 |
| Payments on debt (original maturities greater than three months) |  | (226) |  | (801) |
| Premiums paid on early redemption of debt |  | - |  | (17) |
| Proceeds from exercise of employee stock options |  | 11 |  | 13 |
| Dividends paid to shareholders |  | (39) |  | (60) |
| Repurchases of common stock ${ }^{(1)}$ |  | (900) |  | - |
| Other |  | (14) |  | (17) |
| Cash used for financing activities |  | (942) |  | (577) |
| Investing Activities |  |  |  |  |
| Capital expenditures |  | (304) |  | (288) |
| Proceeds from the sale of assets and businesses |  | 12 |  | 5 |
| Sales of investments |  | 47 |  | 9 |
| Cash receipts from sold receivables |  | 417 |  | 420 |
| Other |  | (1) |  | - |
| Cash provided from investing activities |  | 171 |  | 146 |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash |  | 1 |  | (2) |
| Net change in cash, cash equivalents and restricted cash |  | (922) |  | (693) |
| Cash, cash equivalents and restricted cash at beginning of period |  | 2,282 |  | 2,153 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 1,360 | \$ | 1,460 |

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For the six months ended June 30, 2019, Arconic repurchased 45,451,404 shares of its common stock for $\$ 900$ through multiple accelerated share repurchase agreements with JPMorgan Chase Bank pursuant to the share repurchase programs previously authorized by its Board of Directors.

## Arconic and subsidiaries

Segment Information (unaudited) (in millions)

|  |  | $1 \mathrm{Q18}$ |  | 2 Q18 |  | 3 Q 18 |  | $4 \mathrm{Q18}$ |  | 2018 |  | 1Q19 |  | $2 \mathrm{Q19}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engineered Products and Solutions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Third-party sales | \$ | 1,426 | \$ | 1,474 | \$ | 1,445 | \$ | 1,487 | \$ | 5,832 | \$ | 1,502 | \$ | 1,565 |
| Segment operating profit | \$ | 209 | \$ | 224 | \$ | 235 | \$ | 216 | \$ | 884 | \$ | 253 | \$ | 286 |
| Segment operating profit margin |  | 14.7\% |  | 15.2\% |  | 16.3\% |  | 14.5\% |  | 15.2\% |  | 16.8\% |  | 18.3\% |
| Provision for depreciation and amortization | \$ | 65 | \$ | 65 | \$ | 65 | \$ | 64 | \$ | 259 | \$ | 64 | \$ | 62 |
| Restructuring and other charges | \$ | 1 | \$ | 8 | \$ | 16 | \$ | 46 | \$ | 71 | \$ | 14 | \$ | 442 |
| Global Rolled Products: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Third-party sales | \$ | 1,481 | \$ | 1,573 | \$ | 1,547 | \$ | 1,487 | \$ | 6,088 | \$ | 1,503 | \$ | 1,577 |
| Intersegment sales | \$ | 57 | \$ | 61 | \$ | 44 | \$ | 45 | \$ | 207 | \$ | 55 | \$ | 55 |
| Segment operating profit ${ }^{(1)}$ | \$ | 124 | \$ | 111 | \$ | 77 | \$ | 81 | \$ | 393 | \$ | 107 | \$ | 145 |
| Segment operating profit margin |  | 8.4\% |  | 7.1\% |  | 5.0\% |  | 5.4\% |  | 6.5\% |  | 7.1\% |  | 9.2\% |
| Provision for depreciation and amortization | \$ | 56 | \$ | 59 | \$ | 56 | \$ | 64 | \$ | 235 | \$ | 54 | \$ | 54 |
| Restructuring and other charges | \$ | (1) | \$ | 2 | \$ | 2 | \$ | (159) | \$ | (156) | \$ | 6 | \$ | 2 |
| Third-party aluminum shipments (kmt) |  | 322 |  | 330 |  | 330 |  | 319 |  | 1,301 |  | 331 |  | 367 |

## Transportation and Construction

| Solutions: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Third-party sales | \$ | 537 | \$ | 562 | \$ | 530 | \$ | 497 | \$ | 2,126 | \$ | 535 | \$ | 548 |
| Segment operating profit | \$ | 67 | \$ | 97 | \$ | 77 | \$ | 63 | \$ | 304 | \$ | 87 | \$ | 107 |
| Segment operating profit margin |  | 12.5\% |  | 17.3\% |  | 14.5\% |  | 12.7\% |  | 14.3\% |  | 16.3\% |  | 19.5\% |
| Provision for depreciation and amortization | \$ | 13 | \$ | 12 | \$ | 12 | \$ | 13 | \$ | 50 | \$ | 13 | \$ | 13 |
| Restructuring and other charges | \$ | - | \$ | - | \$ | - | \$ | 1 | \$ | 1 | \$ | 9 | \$ | 25 |
| Reconciliation of Total segment operating profit to Consolidated income before income taxes: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total segment operating profit | \$ | 400 | \$ | 432 | \$ | 389 | \$ | 360 | \$ | 1,581 | \$ | 447 | \$ | 538 |
| Unallocated amounts: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restructuring and other charges |  | (7) |  | (15) |  | 2 |  | 11 |  | (9) |  | (12) |  | (499) |
| Corporate expense ${ }^{(2)}$ |  | (60) |  | (93) |  | (46) |  | (48) |  | (247) |  | (61) |  | (120) |
| Consolidated operating income (loss) |  | 333 |  | 324 |  | 345 |  | 323 |  | 1,325 |  | 374 |  | (81) |
| Interest expense ${ }^{(3)}$ |  | (114) |  | (89) |  | (88) |  | (87) |  | (378) |  | (85) |  | (85) |
| Other expense, net |  | (20) |  | (41) |  | (8) |  | (10) |  | (79) |  | (32) |  | (29) |
| Consolidated income (loss) before income taxes | \$ | 199 | \$ | 194 | \$ | 249 | \$ | 226 | \$ | 868 | \$ | 257 | \$ | (195) |

In the first quarter of 2019, the Company transferred its aluminum extrusions operations from the Arconic Engineered Structures business unit within the Engineered Products and Solutions segment to the Global Rolled Products segment. Prior period financial information has been recast to conform to current year presentation. Segment performance under Arconic's management reporting system is evaluated based on a number of factors; however, the primary measure of performance is Segment operating profit. Arconic's definition of Segment operating profit is Operating income excluding Special items. Special items include Restructuring and other charges. Segment operating profit includes the impact of LIFO inventory

## SENSITIVE

accounting, metal price lag, intersegment profit eliminations, and derivative activities. Differences between certain segment totals and consolidated Arconic are in Corporate.
${ }^{(1)} \quad$ For the quarter ended June 30, 2018, Segment operating profit for the Global Rolled Products segment included the impact of a $\$ 23$ charge related to a physical inventory adjustment at one plant.

For the quarter ended June 30, 2018, Corporate expense included $\$ 38$ of costs related to settlements of certain customer claims primarily related to product introductions. For the quarter ended June 30, 2019, Corporate expense included \$25 of costs associated with ongoing environmental remediation, $\$ 16$ of costs associated with the planned separation of Arconic, $\$ 9$ of costs associated with negotiation of the collective bargaining agreement with the United Steelworkers (USW); $\$ 9$ impairment of assets of the energy business; and $\$ 4$ of costs related to a fire at a fasteners plant.

For the quarter ended March 31, 2018, Interest expense included \$19 related to the early redemption of the Company's then outstanding 5.720\% Senior Notes due 2019.

## Arconic and subsidiaries

Calculation of Financial Measures (unaudited) (in millions, except per-share amounts)

| Net income excluding Special items | Quarter ended |  |  |  |  |  | Six months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ |  |
| Net (loss) income | \$ | (121) | \$ | 187 | \$ | 120 | \$ | 66 | \$ | 263 |
| Diluted (loss) earnings per share (EPS) | \$ | (0.27) | \$ | 0.39 | \$ | 0.24 | \$ | 0.14 | \$ | 0.53 |
| Special items: |  |  |  |  |  |  |  |  |  |  |
| Restructuring and other charges |  | 499 |  | 12 |  | 15 |  | 511 |  | 22 |
| Discrete tax items ${ }^{(1)}$ |  | (36) |  | 1 |  | 21 |  | (35) |  | 23 |
| Other special items ${ }^{(2)}$ |  | 41 |  | 12 |  | 42 |  | 53 |  | 67 |
| Tax impact ${ }^{(3)}$ |  | (114) |  | (4) |  | (13) |  | (118) |  | (21) |
| Net income excluding Special items | \$ | 269 | \$ | 208 | \$ | 185 | \$ | 477 | \$ | 354 |
| Diluted EPS excluding Special items | \$ | 0.58 | \$ | 0.43 | \$ | 0.37 | \$ | 1.01 | \$ | 0.71 |
| Average number of shares - diluted EPS excluding Special items ${ }^{(4)}$ |  | 70,027 |  | ,798 |  | ,573 |  | 0,574 |  | 2,369 |

Net income excluding Special items and Diluted EPS excluding Special items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because management reviews the operating results of Arconic excluding the impacts of Restructuring and other charges, Discrete tax items, and Other special items (collectively, "Special items"). There can be no assurances that additional special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both Net income determined under GAAP as well as Net income excluding Special items.
${ }^{(1)}$ Discrete tax items for each period included the following:

- for the quarter ended June 30,2019 , a benefit associated with the deduction of foreign taxes that were previously claimed as a U.S. foreign tax credit (\$25), a benefit to remeasure certain deferred tax assets as a result of a foreign tax rate change (\$12), and a net charge for a number of small items (\$1);
- for the quarter ended March 31, 2019, a charge for a number of small items (\$1);
- for the quarter ended June 30, 2018, charges resulting from the Company's then ongoing analysis of the U.S.

Tax Cuts and Jobs Acts of 2017 related to an increase in the provisional estimate of the one-time transition tax (\$18) and Alternative Minimum Tax (AMT) credits expected to be refunded upon filing the 2018 tax return that will result in no benefit under government sequestration (\$3);

- for the six months ended June 30, 2019, a benefit associated with the deduction of foreign taxes that were previously claimed as a U.S. foreign tax credit (\$25), a benefit for foreign tax rate changes (\$12), and a net charge for a number of small items (\$2); and
- for the six months ended June 30, 2018, charges resulting from the Company's then ongoing analysis of the U.S. Tax Cuts and Jobs Acts of 2017 related an increase in the provisional estimate of the one-time transition tax (\$18) and AMT credits expected to be refunded upon filing the 2018 tax return that will result in no benefit under government sequestration (\$3), and a charge for a number of small items (\$2).
Other special items for each period included the following:
- for the quarter ended June 30, 2019, a favorable tax impact resulting from the difference between Arconic's consolidated estimated annual effective tax rate and the statutory rate applicable to special items (\$32), costs associated with ongoing environmental remediation (\$25), costs associated with the planned separation of Arconic (\$16), costs associated with negotiation of the collective bargaining agreement with the USW (\$9), an impairment of assets of the energy business (\$9), an unfavorable tax impact related to the interim period treatment of operational losses in certain foreign jurisdictions for which no tax benefit was recognized (\$7), costs related to a fire at a fasteners plant (\$4), and legal and other advisory costs related to Grenfell Tower (\$3);
- for the quarter ended March 31, 2019, strategy and portfolio review costs (\$6), costs associated with the planned separation of Arconic (\$3), legal and other advisory costs related to Grenfell Tower (\$2), and a charge for a number of small tax items (\$1);
- for the quarter ended June 30, 2018, costs related to settlements of certain customer claims primarily related to product introductions (\$38) and legal and other advisory costs related to Grenfell Tower (\$4);
- for the six months ended June 30, 2019, a favorable tax impact resulting from the difference between Arconic's consolidated estimated annual effective tax rate and the statutory rate applicable to special items (\$33), costs associated with ongoing environmental remediation (\$25), costs associated with the planned separation of Arconic (\$19), costs associated with negotiation of the collective bargaining agreement with the USW (\$9), an unfavorable tax impact related to the interim period treatment of operational losses in certain foreign jurisdictions for which no tax benefit was recognized (\$9), an impairment of assets of the energy business (\$9), strategy and portfolio review costs (\$6), legal and other advisory costs related to Grenfell Tower (\$5), and costs related to a fire at a fasteners plant (\$4); and
- for the six months ended June 30, 2018, costs related to settlements of certain customer claims primarily related to product introductions (\$38), costs related to the early redemption of the Company's then outstanding $5.720 \%$ Senior Notes due 2019 (\$19), legal and other advisory costs related to Grenfell Tower (\$9), and a charge for a number of small tax items (\$1).

The tax impact on Special items is based on the applicable statutory rates whereby the difference between such rates and Arconic's consolidated estimated annual effective tax rate is itself a Special item.
(4) The average number of shares applicable to diluted EPS excluding Special items, includes certain share equivalents as their effect was dilutive. For all periods presented, share equivalents associated with outstanding employee stock options and awards and shares underlying outstanding convertible debt (acquired through the acquisition of RTI) were dilutive based on Net income excluding Special items. The average number of shares applicable to diluted EPS excluding Special items for 2019 included the impact of the accelerated share repurchase programs of the Company's common stock.

| Operational Tax Rate | Quarter ended June 30, 2019 |  |  |  |  |  | Six months ended June 30, 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As reported |  | Special items ${ }^{(1)}$ |  | As adjusted |  | As reported |  | Special items ${ }^{(1)}$ |  | As adjusted |  |
| (Loss) income before income | \$ | (195) | \$ | 565 | \$ | 370 | \$ | 62 | \$ | 588 | \$ | 650 |
| (Benefit) provision for income taxes |  | (74) |  | 175 |  | 101 |  | (4) |  | 177 |  | 173 |
| Operational tax rate |  | 37.9\% |  |  |  | 27.3\% |  | (6.5)\% |  |  |  | 26.6\% |

Operational tax rate is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because management reviews the operating results of Arconic excluding the impacts of Special items. There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both the Effective tax rate determined under GAAP as well as the Operational tax rate.
${ }^{(1)}$ See Net income excluding Special items reconciliation above for a description of Special items.

## Arconic and subsidiaries

## Calculation of Financial Measures (unaudited), continued (dollars in millions)

| ganic Revenu | Quarter ended June 30, |  |  |  | Quarter ended March 31, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2019 |  | 2018 |  | 2019 |  | 2018 |  | 2019 |  | 2018 |
| Arconic |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales - Arconic | \$ | 3,691 | \$ | 3,573 | \$ | 3,541 | \$ | 3,445 | \$ | 7,232 | \$ | 7,018 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales - Tennessee packaging |  | - |  | 46 |  | - |  | 43 |  | - |  | 89 |
| Sales - Eger forgings |  | - |  | 9 |  | - |  | 10 |  | - |  | 19 |
| Sales - Latin America extrusions |  | - |  | - |  | - |  | 25 |  | - |  | 25 |
| Aluminum price impact |  | (136) |  | n/a |  | (59) |  | n/a |  | (195) |  | n/a |
| Foreign currency impact |  | (35) |  | n/a |  | (55) |  | n/a |  | (90) |  | n/a |
| Arconic Organic revenue | \$ | 3,862 | \$ | 3,518 | \$ | 3,655 | \$ | 3,367 | \$ | 7,517 | \$ | 6,885 |
| Engineered Products and Solutions (EP\&S) |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 1,565 | \$ | 1,474 | \$ | 1,502 | \$ | 1,426 | \$ | 3,067 | \$ | 2,900 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales - Eger forgings |  | - |  | 9 |  | - |  | 10 |  | - |  | 19 |
| Aluminum price impact |  | (4) |  | n/a |  | (2) |  | n/a |  | (6) |  | n/a |
| Foreign currency impact |  | (11) |  | n/a |  | (13) |  | n/a |  | (24) |  | n/a |
| EP\&S Organic revenue | \$ | 1,580 | \$ | 1,465 | \$ | 1,517 | \$ | 1,416 | \$ | 3,097 | \$ | 2,881 |
| Global Rolled Products (GRP) |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 1,577 | \$ | 1,573 | \$ | 1,503 | \$ | 1,481 | \$ | 3,080 | \$ | 3,054 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales - Tennessee packaging |  | - |  | 46 |  | - |  | 43 |  | - |  | 89 |
| Aluminum price impact |  | (112) |  | n/a |  | (58) |  | n/a |  | (170) |  | n/a |
| Foreign currency impact |  | (11) |  | n/a |  | (26) |  | n/a |  | (37) |  | n/a |
| GRP Organic revenue | \$ | 1,700 | \$ | 1,527 | \$ | 1,587 | \$ | 1,438 | \$ | 3,287 | \$ | 2,965 |
| Transportation and Construction Solutions (TCS) |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 548 | \$ | 562 | \$ | 535 | \$ | 537 | \$ | 1,083 | \$ | 1,099 |
| Less: |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales - Latin America extrusions |  | - |  | - |  | - |  | 25 |  | - |  | 25 |
| Aluminum price impact |  | (20) |  | n/a |  | 1 |  | n/a |  | (19) |  | n/a |
| Foreign currency impact |  | (13) |  | n/a |  | (16) |  | n/a |  | (29) |  | n/a |
| TCS Organic revenue | \$ | 581 | \$ | 562 | \$ | 550 | \$ | 512 | \$ | 1,131 | \$ | 1,074 |

Organic revenue is a non-GAAP financial measure. Management believes this measure is meaningful to investors as it presents revenue on a comparable basis for all periods presented due to the impact of the ramp-down of Arconic's North American packaging business at its Tennessee operations (completed in December 2018), the sale of the forgings business in Eger, Hungary (divested in December 2018), the sale of Latin America extrusions (divested in April 2018), and the impact of changes in aluminum prices and foreign currency fluctuations relative to the prior year periods. The revenue from a small manufacturing facility that was divested in the second quarter of 2019 was not material and therefore is included in Organic revenue.

## Arconic and subsidiaries

## Calculation of Financial Measures (unaudited), continued (dollars in millions)

| Adjusted free cash flow | Quarter ended |  |  |  |  |  | Six months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2019 |  | $\begin{gathered} \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | June 30, 2018 |  | $\begin{gathered} \hline \text { June 30, } \\ 2019 \end{gathered}$ |  | June 30, 2018 |  |
| Cash provided from (used for) operations | \$ | 106 | \$ | (258) | \$ | 176 | \$ | (152) | \$ | (260) |
| Cash receipts from sold receivables |  | 257 |  | 160 |  | 284 |  | 417 |  | 420 |
| Capital expenditures |  | (136) |  | (168) |  | (171) |  | (304) |  | (288) |
| Adjusted free cash flow | \$ | 227 | \$ | (266) | \$ | 289 | \$ | (39) | \$ | (128) |

There has been no change in the net cash funding in the sale of accounts receivable program in the second quarter of 2019. It remains at $\$ 350$.

Adjusted free cash flow is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because management reviews cash flows generated from operations after taking into consideration capital expenditures (due to the fact that these expenditures are considered necessary to maintain and expand Arconic's asset base and are expected to generate future cash flows from operations), as well as cash receipts from net sales of beneficial interest in sold receivables. It is important to note that Adjusted free cash flow does not represent the residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure.

| Net Debt | $\begin{gathered} \text { June } 30, \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term debt | \$ | 434 | \$ | 435 | \$ | 434 | \$ | 42 | \$ | 45 |
| Long-term debt, less amount due within one year |  | 5,901 |  | 5,899 |  | 5,896 |  | 6,315 |  | 6,312 |
| Total debt | \$ | 6,335 | \$ | 6,334 | \$ | 6,330 | \$ | 6,357 | \$ | 6,357 |
| Less: Cash and cash equivalents |  | 1,357 |  | 1,319 |  | 2,277 |  | 1,535 |  | 1,455 |
| Net debt | \$ | 4,978 | \$ | 5,015 | \$ | 4,053 | \$ | 4,822 | \$ | 4,902 |

Net debt is a non-GAAP financial measure. Management believes that this measure is meaningful to investors because management assesses Arconic's leverage position after factoring in available cash that could be used to repay outstanding debt.

## Arconic and subsidiaries

## Calculation of Financial Measures (unaudited), continued (dollars in millions)

| Operating income excluding Special items | Quarter ended |  |  |  |  |  | Six months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | June 30, 2018 |  |
| Operating (loss) income | \$ | (81) | \$ | 374 | \$ | 324 | \$ | 293 | \$ | 657 |
| Special items: |  |  |  |  |  |  |  |  |  |  |
| Restructuring and other charges |  | 499 |  | 12 |  | 15 |  | 511 |  | 22 |
| Costs associated with planned separation |  | 16 |  | 3 |  | - |  | 19 |  | - |
| Environmental remediation |  | 25 |  | - |  | - |  | 25 |  | - |
| Collective bargaining agreement negotiation |  | 9 |  | - |  | - |  | 9 |  | - |
| Impairment of energy business assets |  | 9 |  | - |  | - |  | 9 |  | - |
| Legal and other advisory costs related to Grenfell Tower |  | 3 |  | 2 |  | 4 |  | 5 |  | 9 |
| Strategy and portfolio review costs |  | - |  | 6 |  | - |  | 6 |  | - |
| Fasteners plant fire costs |  | 4 |  | - |  | - |  | 4 |  | - |
| Settlements of certain customer claims primarily related to product introductions |  | - |  | - |  | 38 |  | - |  | 38 |
| Operating income excluding Special items | \$ | 484 | \$ | 397 | \$ | 381 | \$ | 881 | \$ | 726 |
| Sales | \$ | 3,691 | \$ | 3,541 | \$ | 3,573 | \$ | 7,232 | \$ | 7,018 |
| Operating income margin, excluding Special items |  | 13.1\% |  | 11.2\% |  | 10.7\% |  | 12.2\% |  | 10.3\% |

Operating income excluding Special items and Operating income margin, excluding Special items are non-GAAP financial measures. Management believes that these measures are meaningful to investors because management reviews the operating results of Arconic excluding the impacts of Special items. There can be no assurances that additional Special items will not occur in future periods. To compensate for this limitation, management believes that it is appropriate to consider both Operating (loss) income determined under GAAP as well as Operating income excluding Special items.

## Arconic and subsidiaries

## Calculation of Financial Measures (unaudited), continued (dollars in millions)

| Return on Net Assets (RONA) | Quarter ended June 30, |  |  |  | Quarter ended March 31, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Net income | \$ | (121) | \$ | 120 | \$ | 187 | \$ | 143 | \$ | 66 | \$ | 263 |
| Special items ${ }^{(1)}$ |  | 390 |  | 65 |  | 21 |  | 26 |  | 411 |  | 91 |
| Net income excluding Special items |  | 269 |  | 185 |  | 208 |  | 169 |  | 477 |  | 354 |
| Annualized net income excluding Special items |  | 1,076 |  | 740 |  | 832 |  | 676 |  | 954 |  | 708 |


| Net Assets: | $\begin{gathered} \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Add: Receivables from customers, less allowances | \$ | 1,155 | \$ | 1,159 | \$ | 1,170 | \$ | 1,179 | \$ | 1,155 | \$ | 1,159 |
| Add: Deferred purchase program ${ }^{(2)}$ |  | 426 |  | 313 |  | 430 |  | 320 |  | 426 |  | 313 |
| Add: Inventories |  | 2,606 |  | 2,659 |  | 2,612 |  | 2,648 |  | 2,606 |  | 2,659 |
| Less: Accounts payable, trade |  | 2,095 |  | 2,024 |  | 2,193 |  | 1,874 |  | 2,095 |  | 2,024 |
| Working capital |  | 2,092 |  | 2,107 |  | 2,019 |  | 2,273 |  | 2,092 |  | 2,107 |
| Properties, plants, and equipment, net (PP\&E) |  | 5,517 |  | 5,582 |  | 5,727 |  | 5,628 |  | 5,517 |  | 5,582 |
| Net assets - total | \$ | 7,609 | \$ | 7,689 | \$ | 7,746 | \$ | 7,901 | \$ | 7,609 | \$ | 7,689 |
| RONA |  | 14.1\% |  | 9.6\% |  | 10.7\% |  | 8.6\% |  | 12.5\% |  | 9.2\% |

RONA is a non-GAAP financial measure. RONA is calculated as Net income excluding Special items divided by working capital and net PP\&E. Management believes that this measure is meaningful to investors as RONA helps management and investors determine the percentage of net income the company is generating from its assets. This ratio tells how effectively and efficiently the company is using its assets to generate earnings.
${ }^{(1)}$ See Reconciliation of Net income excluding Special items for a description of Special items.
(2) The Deferred purchase program relates to an arrangement to sell certain customer receivables to several financial institutions on a recurring basis. Arconic is adding back the receivable for the purposes of the Working capital calculation.


[^0]:    * Reconciliations of the forward-looking non-GAAP measures to the most directly comparable GAAP measures are not available without unreasonable efforts due to the variability and complexity of the charges and other components excluded from the non-GAAP measures - for further detail, see "Updated Full Year 2019 Guidance" below.

[^1]:    ${ }^{1}$ Organic revenue is U.S. GAAP revenue adjusted for Tennessee Packaging (due to its completed phasedown as of year-end 2018), divestitures, and changes in aluminum prices and foreign currency exchange rates relative to prior year period.

